

Memphis Fast Forward Oversight and Accountability

LEAD IMPLEMENTATION AGENCIES

All four major Plans have a variety of public and private agencies named as a “lead agency” accountable for each individual strategy in the plan. With a few exceptions, one single organization has been identified as ultimately accountable for the success and management of each strategy. However, many strategies require partnerships and collaboration among a variety of stakeholders and organizations. In these cases, the lead agency’s role is to convene, engage, and coordinate the right partners and define respective roles and actions.

ADVISORY COUNCILS

Each of the four major Plans will have Advisory Councils that include all of the lead agencies responsible for executing the strategies, as well as other experts, leaders and stakeholders in the respective arenas.

The role of these Councils is to promote communication and joint-problem solving, and to provide advice and suggestions to the *Memphis Fast Forward* Steering Committee for potential modifications to the Plans over the course of the five year *Memphis Fast Forward* implementation period.

- *MemphisED* Advisory Council – Staffed by Memphis Chamber
- *Operation Safe Community* Advisory Council – Staffed by Memphis/Shelby Crime Commission
- *PeopleFirst!* Advisory Council – Staffed by Consultant retained by Steering Committee
- *City and County Government Efficiency* Councils – Staffed by City/County Mayors’ Offices

Memphis Fast Forward Steering Committee

The Steering Committee is a group of leaders representing the major public and private sector investors in the economic growth initiative known as *Memphis Fast Forward*. These individuals have supported the convening, fundraising and public policy advocacy for the four major planning efforts of *Memphis Fast Forward*, which include: *MemphisED*, *Operation Safe Community*, *PeopleFirst!* and *Government Efficiency*.

The role of the Steering Committee is to raise public and private funds for the plans; monitor and report progress to the community; oversee the *MemphisED* plan funding ‘pool’ and redirect funding in the event satisfactory progress is not being made; advocate for the public policy agendas of the respective plans; and annually consider any recommendations for changes to the plans suggested by the respective Advisory Councils.

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LEAD IMPLEMENTATION AGENCIES

- Memphis Bioworks Foundation
- Mid-South Minority Business Council
- Memphis Regional Chamber
- City/County Office of Economic Development
- Memphis Music Foundation
- Memphis Shelby County Film Commission
- Convention and Visitors Bureau
- Riverfront Development Corporation
- Center City Commission
- Shelby County Mayor's Office
- Shelby Farms Park Conservancy
- MPACT Memphis
- The Leadership Academy
- Memphis Police Department
- Shelby County Sheriff's Office
- City of Bartlett Police Department
- City of Germantown Police Department
- City of Collierville Police Department
- City of Millington Police Department
- The United States Attorney's Office
- Shelby County District Attorney General's Office
- United States Marshal's Service
- The Federal Bureau of Investigation
- The University of Memphis Department of Criminology and Community Research
- Shelby County Drug Court Judge
- Drug Court Foundation
- Juvenile Court of Memphis and Shelby County
- JustCare for Kids
- Memphis City Schools
- Shelby County Schools
- University of Memphis, Ready, Set, Grow!
- City of Memphis Code Enforcement
- Memphis Shelby Crime Commission
- Family Safety Center
- University of Tennessee Health Science Center College of Preventative Medicine
- Memphis Area Legal Services
- LeBonheur Center for Children and Parents
- Urban Child Institute
- Partners in Public Education
- Catholic Memphis Urban Schools Trust
- The Center for Workforce Excellence

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ADVISORY COUNCIL MEMBERS

MemphisED Advisory Council

- Black Business Association, President, Roby Williams
- Center City Commission, President, Jeff Sanford
- City of Memphis Mayor's designee, Robert Lipscomb
- Emerge Memphis, President, Gwin Scott
- Hispanic Business Alliance, Chair, Juan Romo
- Innova, President, Ken Woody
- Memphis Bioworks Foundation, President and Executive Director, Steve Bares
- Memphis City Council, Chair and Vice Chair, Economic Development Committee, TBD for 2008
- Memphis Convention & Visitors Bureau, President and CEO, Kevin Kane
- Memphis Music Foundation, President, Dean Deyo
- Memphis Regional Chamber, President/CEO, SVP Economic Development, SVP Community Development, VP Marketing, John Moore, Mark Herbison, Dexter Muller, TBD
- Memphis Shelby County Film Commission, Executive Director, Linn Sitler
- Memphis Shelby County Joint Office of Economic Development, Director
- Memphis Shelby County Music Commission, Executive Director, TBD
- Memphis Tomorrow, President, Blair Taylor
- Mid-South Minority Business Council, President, Luke Yancy
- MPACT Memphis, Executive Director, Chris Allen
- NAWBO – Greater Memphis Chapter, President, Nicole Campbell
- Riverfront Development Corporation, CEO, Benny Lendermon
- Shelby County Commission, Chair and Vice Chair, Economic Development Committee, James Harvey and J.W. Gibson
- Shelby County Mayors Office, designee, Kelly Rayne
- Shelby Farms Conservancy, Executive Director, Larry Papasan
- University of Memphis, FedEx Institute of Technology, Chair, Doug Hurley
- Others to be added as appropriate

Staffing: The Memphis Regional Chamber will serve as 'Coordinator' of the *MemphisED* Plan implementation. In this capacity, they will 'quarterback' the implementation by all of the partners and lead agencies, manage funds raised for the plan, and provide progress reports to the *Memphis Fast Forward* Steering Committee and the larger community. The legal entity — through which will flow much of the public and private funding collected for the *MemphisED* plan — is the Memphis Chamber Foundation.

Operation Safe Community Advisory Council

- U of M Research Associate Professor, School of Urban Affairs and Public Policy, Dr. Leon D. Caldwell
- City of Lakeland Mayor, Honorable Scott Carmichael
- Shelby County Commission Law Enforcement Committee, Chair, Sidney Chism
- UT College of Preventative Medicine, Professor, Dr. Pam Connor

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- General Sessions Court, Judge Tim Dwyer, Drug Court
- District Attorney General, William L. Gibbons
- Memphis Police Services, Director, Larry A. Godwin
- City of Germantown Mayor, Honorable Sharon Goldsworthy
- City of Germantown, Chief of Police, Richard Hall
- Memphis Shelby Crime Commission, President, Mike Heidingsfield
- City of Memphis Mayor, Honorable W. W. Herenton
- City of Bartlett Police Department, Chief Mark Hopper
- University of Memphis, Associate Professor and Director Center for Community Criminology and Research, Professor Richard Janikowski
- City of Millington, Chief of Police, Rick W. Jewell
- Memphis City Schools, Interim Superintendent, Dan Ward
- United States Marshal, David Jolley
- City of Millington Mayor, Honorable Terry Jones
- Town of Collierville Mayor, Honorable Linda Kerley
- Western District of TN, United States Attorney, David Kustoff
- City of Memphis Division of Housing and Community Development, Director, Robert Lipscomb
- Shelby County Sheriff, Mark H. Luttrell, Jr.
- City of Bartlett Mayor, Honorable Keith McDonald
- Shelby County Government, Executive Assistant to Mayor Wharton, Sybille Noble
- Memphis and Shelby County Juvenile Court, Judge Curtis Person
- AutoZone, Inc., Chairman & CEO, William C. Rhodes
- City Council, Jack Sammons
- Memphis Tomorrow, President, Blair Taylor
- UT Martin Dept. of Sociology, Anthropology, Social Work & Criminal Justice, Associate Professor, Dr. Gregory Washington
- Shelby County Schools, Superintendent, Bobby Webb
- Assistant U.S. Attorney, Jennifer Webber
- Shelby County Mayor, Honorable A C Wharton
- Memphis Area Legal Services, Sonja White, Esq.
- Memphis Child Advocacy Center, Executive Director, Nancy Williams
- City of Arlington Mayor, Honorable Russell Wiseman

Staffing: The Memphis Shelby Crime Commission will serve as ‘Coordinator’ of the *Operation Safe Community* Plan implementation. In this capacity, they will ‘quarterback’ the implementation by all of the partners and lead agencies and provide quarterly progress reports to the *Memphis Fast Forward* Steering Committee and the larger community.

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PeopleFirst! Advisory Council

The *PeopleFirst!* Advisory Council will meet as needed to review and consider progress and challenges of the lead agencies, and to provide engage in joint problem solving. This Council will be comprised of lead agencies and their implementation partners, and is still being developed.

Staffing: There is no single agency serving as ‘Coordinator’ of the *PeopleFirst!* Plan. Rather, the *Memphis Fast Forward* Steering Committee staff will work with designated lead agencies of each of the *PeopleFirst!* Plan strategies to generate quarterly progress reports for the Steering Committee and an annual report for the larger community.

City and County Government Efficiency Councils

The Memphis City and Shelby County Mayors’ offices have engaged Advisory Committees in the development of their respective Efficiency Plans. These Advisory Committees should be re-engaged on an annual basis to review progress in implementing the Plans and to provide advice regarding updates and changes to the plans going forward.

Staffing: Each Mayor has designated a staff person to oversee the efficiency planning and implementation, and to provide quarterly progress reports to the *Memphis Fast Forward* Steering Committee.

Memphis Fast Forward Steering Committee Members

- Managing Co-Chair: Memphis Tomorrow Chair, Gary Shorb, Methodist Healthcare CEO
- Co-Chair: City of Memphis Mayor, W.W. Herenton
- Co-Chair: Shelby County Mayor, A C Wharton
- Co-Chair: Memphis Regional Chamber Chair, Tom Schmitt, CEO, FedEx Global Supply Chain Services
- City of Memphis, City Council Chair, Tom Marshall
- Shelby County, County Commission Chair, David Lillard
- Tennessee Commissioner of Economic and Community Development, Matt Kisber
- AutoZone Chair and CEO, Bill Rhodes
- FedEx Chair and CEO, Fred Smith
- Baptist Memorial Health Care CEO, Steve Reynolds
- Federal Reserve Bank President, Martha Perine Beard
- Hyde Foundation Chair, Pitt Hyde
- The Commercial Appeal Publisher, Joe Pepe
- Morgan Keegan and Co. President, Doug Edwards
- Pinnacle Airlines CEO, Phil Trenary
- Germantown Mayor Sharon Goldsworthy (representing suburban municipal mayors)
- Bartlett Mayor Keith McDonald (representing suburban municipal mayors)

Staffing: Memphis Tomorrow